

Presentation to the Senate Finance Committee on Senate Bill 1

Department of Family & Protective Services

H.L. Whitman, Commissioner

Lisa Subia, Chief Financial Officer

January 30, 2017



TEXAS
Health and Human
Services

Presentation Overview

- ◆ Mission Statement and Key Functions
- ◆ Fiscal Years 2016-2017 Accomplishments
- ◆ Fiscal Year 2017 Critical Budget Issues
- ◆ Comparison of Current Biennium to Senate Bill 1 (S.B. 1)
- ◆ Summary of Senate Bill 1 (S.B.1)
- ◆ Key Budget Drivers
- ◆ Clients Served in Selected Programs
- ◆ Summary of Exceptional Item Requests
- ◆ Appendix - Exceptional Item Requests

DFPS Mission Statement and Key Functions

“The Department of Family and Protective Services' (DFPS) mission is improving the health, safety, and well-being of Texans through good stewardship of public resources, with a focus on protecting children, older adults, and people with disabilities, and preventing child abuse and neglect.”

Key Functions:

- ◆ **Statewide Intake** takes reports of abuse, neglect, and exploitation 24-hours a day, every day of the year through the Texas Abuse Hotline (1-800-252-5400) and TxAbuseHotline.org.
- ◆ **Child Protective Services** protects children from abuse and neglect through investigations, services, foster care, and adoption.
- ◆ **Adult Protective Services** protects people who are elderly and people with disabilities from abuse, neglect, and exploitation through investigations and services.
- ◆ **Prevention and Early Intervention** manages community-based programs and public awareness campaigns that prevent juvenile delinquency and child abuse and neglect.

Fiscal Years 2016-17 Accomplishments

- ◆ Surpassed the 95 percent federal benchmark for having face-to-face contacts with children in care (96.7 percent in FY16 with more than 50 percent occurring in the child's placement)
- ◆ Established CPS Special Investigations Division and provided specialized advanced training on Forensic Interviewing Techniques, Advanced Abuse and Death Investigations, Advanced Abuse and Death Investigations and Precision Prevention of Child Maltreatment in September 2016
- ◆ Increased number of children who found their "forever family" and were adopted in FY 16 to 5,703 from 5,495 in FY 15
- ◆ Named one of the "Best Places to Work 2016" by the Austin American Statesman for the second year in a row (Statewide Intake)
- ◆ Improved internet reporting sites for professionals and the public to report abuse online allowing all types of electronic devices and streamlined reporting
- ◆ Deployed modernized casework documentation (IMPACT) which automated notification to law enforcement and reporting routing to DFPS field offices

Fiscal Years 2016-17 Accomplishments

- ◆ Delivered Prevention and Early Intervention services to more than 62,000 unique families in FY 16 — a 23 percent increase over FY 15
- ◆ Developed and launched a preventive service initiative for military families in Bell County (Fort Hood), Bexar County (Fort Sam Houston - Army, Lackland Air Force Base, and Randolph Air Force Base) and El Paso (Fort Bliss)
- ◆ Merged HHSC's Texas Home Visiting program with the Prevention and Early Intervention division at DFPS.
- ◆ Developed a five-year strategic plan for Prevention and Early Intervention with input from hundreds of stakeholders across the state.
- ◆ Utilized the Forensic Assessment Consultation Network for medical consultative services to inform case decision-making in Adult Protective Services.
- ◆ Implemented the role of Management Analysts in each Adult Protective Services district to mine and analyze data to inform decision-making

Fiscal Years 2017 Critical Budget Issues

An additional \$109.5 million General Revenue above current funding levels for fiscal year 2017 is projected for:

- ◆ Entitlement Programs - \$54.0 million General Revenue
 - ❖ Foster Care Payments - \$52.5 million
 - ❖ Adoption Subsidy/Permanency Care Assistance - \$1.5 million

- ◆ Non-Entitlement Programs - \$55.5 million General Revenue
 - ❖ Child Protective Services - \$51.6 million
 - *Relative Caregiver Payments - \$0.7 million*
 - *Contracted Day Care Services - \$16.3 million*
 - *Purchased Client Services - \$3.7 million*
 - *CPS Direct Delivery and Support - \$30.9 million*
 - ❖ Other Agency Non-Entitlement - \$3.9 million

Comparison of Current Biennium To S.B. 1

DFPS Goals	FY 16-17 Exp/Bud	FY 2018-19 Introduced Bill
Goal 1 Statewide Intake Services	43,145,983	43,996,628
Goal 2 Child Protective Services	2,984,551,279	3,244,691,307
Goal 3 Prevention Services	176,937,475	186,008,320
Goal 4 Adult Protective Services	124,152,519	125,630,073
Goal 5 Indirect Administration	138,647,055	142,853,827
Goal 6 Agencywide Automated Systems	117,640,628	56,404,397
Goal 7 HHSC Programs (Historical Funding)*	118,836,300	-
Total Agency Request	\$ 3,703,911,239	\$ 3,799,584,552
General Revenue	1,975,370,872	2,173,388,716
General Revenue - Dedicated	11,371,403	11,371,403
Federal Funds	1,698,129,456	1,599,303,257
Other Funds	19,039,508	15,521,176
Total Agency Method of Finance	\$ 3,703,911,239	\$ 3,799,584,552
FTEs	12,764.5	12,192.0

*Adult Protective Services Provider Investigations and Child Care Regulation transfer to HHSC 9/1/17

Summary of S.B. 1

- ◆ S.B. 1 items of appropriation are listed as programs. Programs may include direct/indirect administration allocation.

- ◆ Full Time Equivalents and Direct Delivery Programs (CPS, APS, SWI, and PEI)
 - ❖ Provides funding and FTEs at the filled levels in August 2016 in most programs.
 - ❖ Provides annual amounts of funding and FTEs for the additional 828.8 FTEs added in FY 2017 to address critical needs.
 - ❖ Provides funding for non-salary objects of expense at the requested FY 2018-19 baseline levels with some “right sizing” in salaries and travel for certain direct delivery programs.

- ◆ Purchased Client Services (CPS and APS)
 - ❖ Provides funding for most non-entitlement purchased client services at the FY 2017 levels (Adoption, Post-Adopt/Post-Permanency, Substance Abuse, APS Emergency).
 - ❖ Reductions for non-entitlement purchased client services (Preparation for Adult Living and Other CPS).

Summary of S.B. 1

◆ Entitlement Programs

- ❖ Foster Care Payment caseloads and monthly costs in S.B. 1 are lower than current HHS projections.
- ❖ Adoption Subsidy caseloads in S.B. 1 are higher than current HHS projections.
- ❖ Permanency Care Assistance (PCA) caseloads in S.B. 1 are lower than current HHS projections.

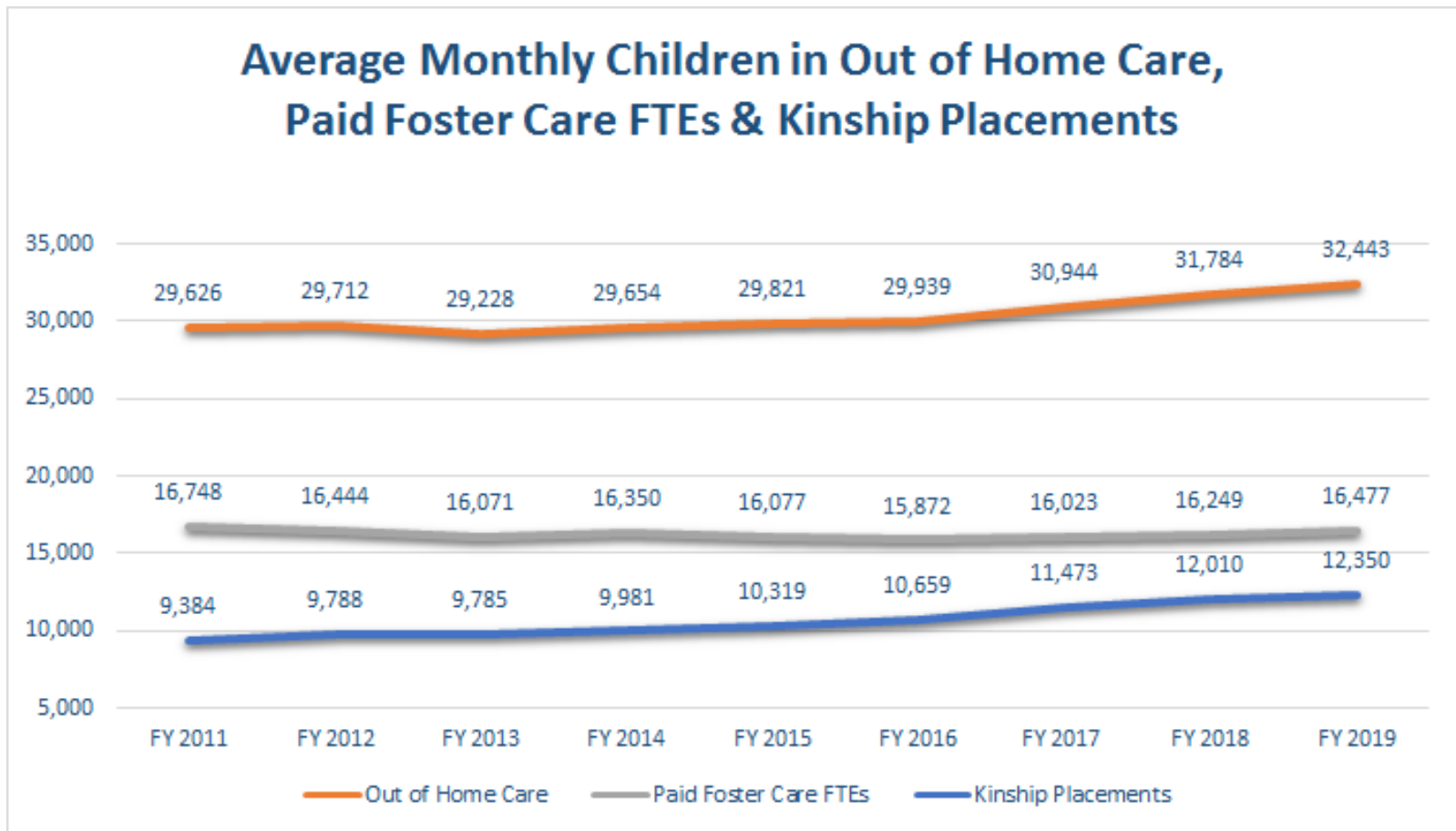
◆ Non-Entitlement Client Services (Day Care and Relative Caregiver Payments)

- ❖ Provides funding for contracted day care services above FY 2017 levels. Current HHS projections are higher by \$9.6 million GR and All Funds.
- ❖ Provides funding for relative caregiver payments above FY 2017 levels. Current HHS projections are higher by \$3.1 million GR and All Funds.

Key Budget Drivers

- Foster Care caseload growth assumed at 1.4% in FY18 and FY19
 - Paid Foster Care average monthly FTEs projected to increase to 16,249 in FY18 and 16,477 in FY19 (*S.B. 1 assumes 15,932 in FY18 and FY19*)
 - Increase in kinship placements keeping children out of foster care
 - Capacity issues that include case mix have increased cost per FTE
 - Increases in child specific contracts are increasing costs
- Adoption Subsidy growth assumed at 4.3% in FY18 and 4.0% in FY19
 - Adoption Subsidies average monthly caseloads projected to increase to 50,676 in FY18 and 52,714 in FY19 (*S.B. assumes 51,212 in FY18 and 53,577 in FY19*)
- Permanency Care Assistance Program growth assumed at 6.7% in FY18 and -4.4% in FY19
 - Permanency Care Assistance average monthly caseloads projected at 3,695 in FY18 and 3,531 in FY19 (*S.B. 1 assumes 3,595 in FY18 and 3,425 in FY19*)
 - Slated to expire under Sunset provision in August 2017 (legislation needed to continue program)
- Kinship placement growth is assumed at 4.7% in FY18 and 2.8% in FY19

Key Budget Drivers



Clients Served in Selected Programs

Program	FY 2017	S.B. 1 FY 2018	S.B. 1 FY 2019
Number of Calls Received by Statewide Intake	209,554	855,534	872,950
Monthly Children Served in Paid Foster Care	15,957	15,932	15,932
Monthly Children Provided Adoption Subsidy	47,823	51,212	53,577
Monthly Children Provided Permanency Care Assistance	3,209	3,595	3,425
Monthly Children Receiving Relative Caregiver Monetary Assistance	1,395	1,657	1,675
Number of Children Receiving Foster Day Care	2,492	6,211	6,066
Number of Children Receiving Relative Day Care	2,174	4,416	4,357
Number of Children Receiving Protective Day Care	9,046	21,500	21,219
Monthly STAR Youth Served	5,787	6,009	6,009
Monthly Community Youth Development Youth Served	5,247	5,994	5,994
Monthly Clients Receiving Adult Protective Services	6,696	6,513	6,623

FY 2017 measures reported using YTD information (quarter of data or monthly average of first quarter)

Summary of Exceptional Item Requests-S.B. 1

Revised Agency Exceptional Items	FY 2018		FY 2019		BIENNIAL TOTAL		FY 2018	FY 2019
	GR/GRD	All Funds	GR/GRD	All Funds	GR/GRD	All Funds	FTEs	FTEs
1 Increase Funding to Meet the Needs of the Growing Number of Vulnerable Children, Adults, and Their Families	\$74,403,821	\$83,043,320	\$84,548,698	\$93,414,277	\$158,952,519	\$176,457,597	98.0	98.0
a. Maintain Foster Care Payments (Entitlement)	\$18,683,752	\$18,683,752	\$26,787,415	\$26,787,415	\$45,471,167	\$45,471,167	-	-
b. Day Care Increased Costs	\$4,257,094	\$4,257,094	\$5,390,474	\$5,390,474	\$9,647,568	\$9,647,568	-	-
c. Relative Caregiver Payments	\$1,468,322	\$1,468,322	\$1,681,100	\$1,681,100	\$3,149,422	\$3,149,422	-	-
d. Increased CPS Purchased Services (Adoption, Post Adoption, Substance Abuse, Other)	\$14,606,331	\$14,606,331	\$16,321,912	\$16,321,912	\$30,928,243	\$30,928,243	-	-
e. Increased APS Emergency Purchased Services	\$500,000	\$500,000	\$500,000	\$500,000	\$1,000,000	\$1,000,000	-	-
f. Provide 24 Months of Funding for PEI Programs (CYD and HOPES)	\$6,628,535	\$6,628,535	\$6,628,537	\$6,628,537	\$13,257,072	\$13,257,072	-	-
g. Adequately Support Foster Care Redesign (all costs) for Existing Regions 3B and 2C	\$22,084,269	\$30,286,203	\$21,679,415	\$30,152,362	\$43,763,684	\$60,438,565	-	-
h. Maintain Family and Protective Services Critical Support Operations and Prevention & Early Intervention Staff	\$6,175,518	\$ 6,613,083	\$ 5,559,845	\$ 5,952,477	\$11,735,363	\$12,565,560	98.0	98.0
1. CPS Program Support	\$1,845,747	\$1,976,791	\$1,690,325	\$1,810,249	\$3,536,072	\$3,787,040	24.0	24.0
2. Finance	\$1,192,725	\$1,308,501	\$1,083,452	\$1,188,621	\$2,276,177	\$2,497,122	18.0	18.0
3. Records Management and Central Background Check Unit	\$2,314,016	\$2,502,572	\$2,037,146	\$2,202,872	\$4,351,162	\$4,705,444	45.0	45.0
4. Prevention and Early Intervention	\$823,030	\$825,219	\$748,922	\$750,735	\$1,571,952	\$1,575,954	11.0	11.0
2 Increase Staff Resources to Achieve Better Outcomes for Vulnerable Children, Adults, and Their Families	\$108,806,210	\$119,412,123	\$111,741,186	\$122,652,156	\$220,547,396	\$242,064,279	1,301.3	1,485.8
a. Increase CPS Workforce to Allow Caseworkers to See Children Timely	\$79,441,242	\$88,440,133	\$81,969,655	\$91,280,698	\$161,410,897	\$179,720,831	1,041.0	1,185.7
b. Increase Workforce (APS In-Home and Statewide Intake)	\$16,707,608	\$17,374,178	\$17,288,571	\$17,968,161	\$33,996,179	\$35,342,339	260.3	300.1
1. Increase APS In-Home Caseworkers to See Adults Timely	\$10,991,444	\$11,535,645	\$11,511,808	\$12,069,621	\$22,503,252	\$23,605,266	167.0	195.2
2. Increase SWI Caseworkers to Ensure Timely Response to Intakes	\$5,716,164	\$5,838,533	\$5,776,763	\$5,898,540	\$11,492,927	\$11,737,073	93.3	104.9
c. Support CPS Direct Delivery Costs and Critical Operational Supports	\$12,657,360	\$13,597,812	\$12,482,960	\$13,403,297	\$25,140,320	\$27,001,109	-	-

Summary of Exceptional Item Requests-S.B. 1

Revised Agency Exceptional Items	FY 2018		FY 2019		BIENNIAL TOTAL		FY 2018	FY 2019
	GR/GRD	All Funds	GR/GRD	All Funds	GR/GRD	All Funds	FTEs	FTEs
3 Enhance CPS Investigation Capacity to Improve Caseworker Decision Making	\$3,553,780	\$3,750,542	\$3,176,344	\$3,353,098	\$6,730,124	\$7,103,640	55.4	55.4
a. Establish Specialized Unit for Information Analysis	\$2,223,507	\$2,268,563	\$1,972,561	\$2,011,896	\$4,196,068	\$4,280,459	35.6	35.6
b. Increase CPS Investigation Screeners to Better Inform Caseworker Decision Making	\$1,330,273	\$1,481,979	\$1,203,783	\$1,341,202	\$2,534,056	\$2,823,181	19.8	19.8
4 Strengthen and Expand High-Quality Capacity and Systems in the Foster Care System	\$11,132,935	\$13,597,298	\$128,323,906	\$178,331,494	\$139,456,841	\$191,928,792	49.9	49.9
a. Expand Foster Care Redesign to 8 New Catchment Areas with Improved Supports	\$5,734,038	\$7,462,434	\$122,078,884	\$171,201,980	\$127,812,922	\$178,664,414	21.9	21.9
b. Enhance Provider Placement Capacity by Developing Real-Time Tracking Portal and Improve Data Sharing Capability	\$4,707,794	\$5,434,686	\$5,559,936	\$6,435,996	\$10,267,730	\$11,870,682	27.0	27.0
1. Enhance Provider Placement Capacity	\$2,685,911	\$3,100,073	\$3,022,913	\$3,498,474	\$5,708,824	\$6,598,547	16.0	16.0
2. Improve Data Sharing Capability	\$2,021,883	\$2,334,613	\$2,537,023	\$2,937,522	\$4,558,906	\$5,272,135	11.0	11.0
c. Purchase Reserved Bed Capacity from Residential Treatment Centers	\$691,103	\$700,178	\$685,086	\$693,518	\$1,376,189	\$1,393,696	1.0	1.0
5 Increase Safety, Permanency, and Well-Being for Children and Youth Through Sustaining CPS Transformation and Engaging Community Partners	\$19,440,857	\$21,696,749	\$15,039,091	\$16,573,530	\$34,479,948	\$38,270,279	202.7	216.3
a. Provide 24 Months of Funding for Safe Signal Initiative	\$278,554	\$305,592	\$278,554	\$305,592	\$557,108	\$611,184	-	-
b. Expand Training to Ensure Adequate Professional Development, Training, and Certification for Agency Staff	\$3,611,506	\$4,002,712	\$4,369,015	\$4,838,726	\$7,980,521	\$8,841,438	49.2	62.8
1. Center for Learning & Organizational Excellence Training	\$1,541,248	\$1,711,188	\$1,407,027	\$1,562,219	\$2,948,275	\$3,273,407	22.0	22.0
2. CPS Leadership Training	\$1,059,894	\$1,169,940	\$2,034,829	\$2,247,256	\$3,094,723	\$3,417,196	13.6	27.2
3. Model for Signs of Safety Training	\$1,010,364	\$1,121,584	\$927,159	\$1,029,251	\$1,937,523	\$2,150,835	13.6	13.6
c. Ensure Effective Use of Data for Improved Caseworker Decision Making	\$1,154,277	\$1,266,582	\$1,065,557	\$1,169,223	\$2,219,834	\$2,435,805	14.6	14.6
d. Expand Child Safety Specialists for Review of High Risk Investigations	\$2,468,000	\$2,749,747	\$2,256,811	\$2,514,564	\$4,724,811	\$5,264,311	34.6	34.6
e. Expand Caseworker Support Staff for Directly Contacting Parental Child Safety Placements Caregivers	\$5,282,660	\$5,824,957	\$4,684,133	\$5,165,735	\$9,966,793	\$10,990,692	77.5	77.5
f. Ensure Compliance with the Federal Interstate Compact on the Placement of Children	\$204,138	\$227,606	\$191,939	\$214,014	\$396,077	\$441,620	2.0	2.0
g. Increase Placement Staff Statewide	\$492,538	\$548,839	\$445,939	\$496,974	\$938,477	\$1,045,813	7.2	7.2
h. Enhance Volunteer Faith and Community Engagement to Link Community Resources	\$848,403	\$930,903	\$778,355	\$854,040	\$1,626,758	\$1,784,943	11.4	11.4
i. Adoption/Foster Care Analysis & Reporting System	\$1,154,381	\$1,339,811	\$468,788	\$514,662	\$1,623,169	\$1,854,473	6.2	6.2
j. Information Management Protecting Adults and Children in Texas	\$3,446,400	\$4,000,000	\$0	\$0	\$3,446,400	\$4,000,000	-	-
k. Child Care Licensing and Support System	\$500,000	\$500,000	\$500,000	\$500,000	\$1,000,000	\$1,000,000	-	-

Summary of Exceptional Item Requests-S.B. 1

Revised Agency Exceptional Items	FY 2018		FY 2019		BIENNIAL TOTAL		FY 2018	FY 2019
	GR/GRD	All Funds	GR/GRD	All Funds	GR/GRD	All Funds	FTEs	FTEs
6 Expand and Strengthen Community-Based Prevention and Early Intervention Programs	\$13,526,946	\$13,554,904	\$13,129,454	\$13,154,620	\$26,656,400	\$26,709,524	20.6	20.6
a. Enhance PEI Research, Evaluation, Quality Monitoring/Reporting, Contract Management, and Ability to Proactively Address Child Maltreatment	\$753,948	\$777,377	\$692,652	\$713,834	\$1,446,600	\$1,491,211	9.4	9.4
b. Grow Public Awareness Campaigns and Outreach	\$1,760,727	\$1,762,891	\$1,163,419	\$1,165,332	\$2,924,146	\$2,928,223	7.1	7.1
c. Expand PEI Services	\$11,012,271	\$11,014,636	\$11,273,383	\$11,275,454	\$22,285,654	\$22,290,090	4.1	4.1
7 Further Improve High Quality Care for Children in Foster and Kinship Care	\$144,663,587	\$167,055,555	\$176,610,700	\$208,227,352	\$321,274,287	\$375,282,907	-	-
a. Foster Care Legacy Rate Increase	\$73,977,190	\$93,261,033	\$81,254,442	\$103,651,261	\$155,231,632	\$196,912,294	-	-
b. Integrated Care Coordination	TBD	TBD	TBD	TBD	TBD	TBD	TBD	TBD
c. Treatment Foster Care	\$10,850,512	\$13,958,637	\$33,827,996	\$43,047,829	\$44,678,508	\$57,006,466	-	-
d. Kinship Care	\$59,835,885	\$59,835,885	\$61,528,262	\$61,528,262	\$121,364,147	\$121,364,147	-	-
8 Increase Funding to Retain High Performing Workforce	\$1,043,626	\$1,163,995	\$1,043,626	\$1,163,995	\$2,087,252	\$2,327,990	-	-
a. CPS Certain Direct Delivery Staff	\$1,043,626	\$1,163,995	\$1,043,626	\$1,163,995	\$2,087,252	\$2,327,990	-	-
TOTAL	\$376,571,762	\$423,274,486	\$533,613,005	\$636,870,522	\$910,184,767	\$1,060,145,008	1,727.9	1,926.0

Appendix

Exceptional Items



Item #1- Increase Funding to Meet the Needs of Growing Number of Vulnerable Children, Adults, and Their Families

The growing number of vulnerable children, adults, and their families continues to increase demand for direct services provided by the agency. Funding is requested to:

- maintain foster care payments (entitlement program (\$45.5 million GR and AF)
- support increased costs in non-entitlement client services above 2018-19 levels in introduced bill for:
 - *Contracted Day Care Services (\$9.6 million GR and AF)*
 - *Relative Caregiver Payments (\$3.1 million GR and AF);*
 - *Purchased Client Services in Child Protective Services (\$30.9 million GR and AF);*
 - *Purchased Emergency Client Services in Adult Protective Services (\$1.0 million GR and AF)*
- provide 24 full months of funding for the Community Youth Development Program and Project Healthy Outcomes through Prevention and Early Support (HOPES) (\$13.3 million GR and AF)
- adequately support placement cost for existing Foster Care Redesign catchment areas (3B and 2C) implemented in 16-17 biennium. Case management rates in development and not included. (\$43.8 million GR / \$60.4 million AF)
- maintain DFPS critical support operations for direct delivery and Prevention and Early Intervention programs (\$11.7 million GR and \$12.6 million AF)

MOF (\$ in Millions)	FY 2018	FY 2019	Biennium
General Revenue (GR)	\$74.4	\$84.5	\$159.0
All Funds (AF)	\$83.0	\$93.4	\$176.5
FTEs	98.0	98.0	

Item #2 – Increase Staff Resources to Achieve Better Outcomes for Vulnerable Children, Adults, and Their Families

Today, over 12,000 DFPS employees are committed to protect children, adults who have disabilities and adults who are 65 years old or older from abuse, neglect, and exploitation. Additional resources are necessary to ensure program areas constantly engage to carry out this crucial work. Funding requested to:

MOF (\$ in Millions)	FY 2018	FY 2019	Biennium
General Revenue (GR)	\$108.8	\$111.7	\$220.5
All Funds (AF)	\$119.4	\$122.7	\$242.1
FTEs	1,301.3	1,485.8	

- increase our workforce to allow caseworkers to see children and adults timely while focusing on more family inclusion to achieve better outcomes (\$195.4 million GR / \$215.1 million AF and 1,485.8 FTEs by FY 2019) as follows:
 - CPS Investigation Caseworkers: 223.0 in 2018 / 249.0 in 2019
 - CPS Family Based Safety Services Caseworkers: 181.0 in 2018 / 194.0 in 2019
 - CPS Conservatorship Caseworkers: 195.0 in 2018 / 239.0 in 2019
 - CPS Kinship Caseworkers: 48.0 in 2018 / 54.0 in 2019
 - CPS Foster Adoption Caseworkers: 13.0 in 2018 / 14.0 in 2019
 - APS In-Home Investigators: 116.0 in 2018 / 136.0 in 2019
 - SWI Intake Specialists: 71.0 in 2018 / 78.0 in 2019
- support CPS direct delivery costs and critical operational supports (\$25.1 million GR / \$27.0 AF)

Item #3 - Enhance CPS Investigation Capacity to Improve Caseworker Decision Making

CPS needs a much sharper focus on what happens during those first few crucial hours when a caseworker gets an assignment, reviews it, and first visits a home. These are the few hours when we MUST ensure that our workers are making the correct decisions as well as protecting their safety.

MOF (\$ in Millions)	FY 2018	FY 2019	Biennium
General Revenue (GR)	\$3.6	\$3.2	\$6.7
All Funds (AF)	\$3.8	\$3.4	\$7.1
FTEs	55.4	55.4	

Our CPS Investigators must also have the necessary training and resources to respond quickly and do what is necessary to protect our most vulnerable. Funding is requested to:

- establish a dedicated team of information analysts to gather information that is difficult to obtain or unavailable to caseworkers, and thoroughly examine the background of a household to provide up-to-date facts about the criminal history of any household member or individual known to frequent the home, beyond what is currently available (\$4.2 million GR / \$4.3 million AF and 35.6 FTEs by FY 2019)
- expand the number of screeners responsible for making important contacts that contribute to an investigation if the case is assigned or enabling us to close investigations without assignment when appropriate (\$2.5 million GR / \$2.8 million AF and 19.8 FTEs by FY 2019)

Item #4 - Strengthen and Expand High Quality Capacity and Systems in the Foster Care System

For a variety of reasons, including population growth, a shift in the needs of children who are entering the foster care system, and ever-increasing health care costs, Texas lacks adequate, high-quality foster care capacity, particularly for high-needs children. Many children suffer from trauma and mental illness, emotional/behavioral health problems, or are medically fragile from their experiences. Funding is requested to:

MOF (\$ in Millions)	FY 2018	FY 2019	Biennium
General Revenue (GR)	\$11.1	\$128.3	\$139.5
All Funds (AF)	\$13.6	\$178.3	\$191.9
FTEs	49.9	49.9	

- provide adequate funding to expand Foster Care Redesign to eight new catchment areas in Texas resulting in approximately 50 percent of children in paid foster care and their families. Case management rates in development and not included. (\$127.8 million GR / \$178.7 million AF and 21.9 FTEs by FY 2019)
- support the development of a portal/web-based system to track capacity in real time; allow for automated data sharing with providers; and serve as a case management system for placement staff to ensure children and youth receive services that best supports their safety and permanency (\$10.3 million GR / \$11.9 million AF and 27.0 FTEs by FY 2019)
- allow the agency to purchase, in advance, a certain number of beds from certain Residential Treatment Centers so children in the most need can go directly to an RTC without an initial unnecessary stay with no treatment (\$1.4 million GR and AF and 1.0 FTE by FY 2019)

Item #5 - Increase Safety, Permanency, & Well-Being for Children & Youth through Sustaining CPS Transformation and Engaging Community Partners

As a fundamental principle, CPS must constantly review what it is doing to make sure it is on the right track. Transparency and community engagement are critical to the success of DFPS' mission to partner with families; faith-based and other community partners to address child abuse and neglect by practicing in a way that maximizes safety, permanency, and well being for the children and youth we serve. Funding is requested to:

MOF (\$ in Millions)	FY 2018	FY 2019	Biennium
General Revenue (GR)	\$19.4	\$15.0	\$34.5
All Funds (AF)	\$21.7	\$16.6	\$38.3
FTEs	202.7	216.3	

- annualize the service cost for the Safe Signal initiative that offers caseworkers a safety tool to contact law enforcement if necessary because of potentially dangerous encounters in the field (\$0.6 million GR and AF)
- expand training to ensure adequate professional development, training, and certification for agency staff (\$8.0 million GR / \$8.8 million AF and 62.8 FTEs by FY 2019)
- ensure effective use of data for improved caseworker decision-making (\$2.2 million GR / \$2.4 million AF and 14.6 FTEs by FY 2019)
- expand child safety specialists who review investigations deemed high risk for recidivism and provide guidance to staff for actions that fully assess safety (\$4.7 million GR / \$5.3 million AF and 34.6 FTEs by FY 2019)

Item #5 Continued - Increase Safety, Permanency, & Well-Being for Children & Youth through Sustaining CPS Transformation and Engaging Community Partners

- expand caseworker support staff who directly contact Parental Child Safety Placement caregivers (\$10.0 million GR / \$11.0 million AF and 77.5 FTEs by FY 2019)
- ensure compliance with the Federal Interstate Compact on the Placement of Children so children placed across state lines for foster care or adoption receive adequate protection/support services (\$0.4 million GR and AF and 2.0 FTEs by FY 2019)
- increase placement staff statewide to reduce current workloads and turnover (\$0.9 million GR / \$1.0 million AF and 7.2 FTEs by FY 2019)
- enhance volunteer faith and community engagement coordination to link community resources through volunteers and community partnerships (\$1.6 million GR / \$1.8 million AF and 11.4 FTEs by FY 2019)
- ensure compliance with federal reporting requirements for Adoption/Foster Care Analysis and Reporting System (\$1.6 million GR / \$1.9 million AF and 6.2 FTEs by FY 2019)
- allow completion of IMPACT (Information Management Protecting Adults and Children in Texas) Modernization (\$3.4 million GR / \$4.0 million AF)
- allow completion of CLASS (Child Care Licensing and Support System) modifications (\$1.0 million GR and AF)

Item #6 - Expand and Strengthen Community-Based Prevention and Early Intervention Programs

The single best way to protect a young child from abuse or neglect is to provide young parents with the tools and resources necessary to build a safe, healthy household – and avoid CPS involvement. The new strategy for the Prevention and Early Intervention programs will focus on research and evaluation, data-driven decision making, and expansion of evidence-based practices. Funding is requested to:

MOF (\$ in Millions)	FY 2018	FY 2019	Biennium
General Revenue (GR)	\$13.5	\$13.1	\$26.6
All Funds (AF)	\$13.6	\$13.2	\$26.7
FTEs	20.6	20.6	

- enhance PEI’s ability to conduct research, evaluation, and quality monitoring/reporting to inform the effectiveness of PEI programming; to ensure efficient and effective execution, management, and monitoring of contracts in a transparent and collaborative manner; and to grow the state’s ability to proactively address child maltreatment (\$1.4 million GR / \$1.5 million All Funds and 9.4 FTEs by FY 2019)
- grow public awareness campaigns to influence attitudes, beliefs, and behaviors related to parenting and child safety (\$2.9 million GR and All Funds and 7.1 FTE)
- expand PEI services (\$22.3 million GR and All Funds and 4.1 FTEs by FY 2019):
 - increase Community Youth Development Program, HOPES, and Home Visiting Programs
 - expand eligibility for evidence-based home visiting to a broader set of CPS high-risk families with very young children through Project HIP (Helping through Intervention & Prevention)
 - pilot a regional lead agency model to allow more community ownership over finding solutions to local issues
 - shift contracting for STAR to offer flexibility to provide services beyond crisis intervention to families with children 6-17

Item #7 - Further Improve High Quality Care for Children in Foster and Kinship Care

This item contains several components that would further advance adequate capacity and high quality care for children in foster and kinship care. DFPS lacks available, high-quality capacity that meets the needs of children in the state's conservatorship. Funding is requested to:

MOF (\$ in Millions)	FY 2018	FY 2019	Biennium
General Revenue (GR)	\$144.7	\$176.6	\$321.3
All Funds (AF)	\$167.1	\$208.2	\$375.3

- increase foster care legacy rates to 100% of the cost of care with the addition of an intense plus rate (\$155.2 million GR / \$196.9 million All Funds)
- contract with a single entity under a new model, Integrated Care Coordination, to propose, develop, coordinate, and implement the full array of care coordination, child welfare related case management, residential child care, and purchased services needed by the children, youth, and families with high needs kids (TBD GR and AF)
- provide a more structured home environment with time-limited wrap-around services for children and youth who have mental health and/or socio-behavioral needs that cannot be met in traditional foster care settings and who might otherwise be served in residential treatment settings (\$44.7 million GR / \$57.0 million All Funds)
- establish a monthly payment structure (in addition to the one-time integration payment) to relative and other designated caregivers for children in DFPS managing conservatorship who are placed in their care (\$121.4 million GR and AF)

Note: Rate decisions will impact any exceptional item with rates due to assumptions on case mix/levels of care.

Item #8 – Increase Funding to Retain High Performing CPS Workforce

DFPS received additional funding in fiscal year 2017 (\$61.6 million) to provide salary increases to certain CPS delivery staff (approximately 7,200) to retain high performing workers.

The initial classifications had a narrow focus on caseworker and regional CPS management of these workers.

Additional funding is requested to add a small number of positions that perform direct delivery functions that were not included in the critical needs request.

MOF (\$ in Millions)	FY 2018	FY 2019	Biennium
General Revenue (GR)	\$1.0	\$1.0	\$2.1
All Funds (AF)	\$1.2	\$1.2	\$2.4

Location	Classification	Amount	Positions
State Office	Child Safety Specialists	\$ 269,486	48.0
State Office	Investigation Screeners	\$ 226,453	48.0
State Office	Residential Placement Staff	\$ 96,000	8.0
State Office	Family Group Planning Coordination	\$ 518,854	214.0
Region	Foster and Adopt Worker	\$ 36,000	3.0
Grand Total		\$ 1,146,793	321.0

Summary of Exceptional Item Changes from LAR

Agency Exceptional Items	FY 2018		FY 2019		BIENNIAL TOTAL		FY 2018	FY 2019
	GR/GRD	All Funds	GR/GRD	All Funds	GR/GRD	All Funds	FTEs	FTEs
1 Increase Funding to Meet the Needs of the Growing Number of Vulnerable Children, Adults, and Their Families	\$36,578,880	\$37,318,264	\$38,375,405	\$39,235,793	\$74,954,285	\$76,554,057	-	-
2 Increase Staff Resources to Achieve Better Outcomes for Vulnerable Children, Adults, and Their Families	\$126,259,927	\$139,948,324	\$122,392,926	\$135,564,807	\$248,652,853	\$275,513,131	1,481.6	1,587.6
3 Enhance CPS Investigation Capacity to Improve Caseworker Decision Making	\$4,534,106	\$4,842,088	\$4,043,993	\$4,319,861	\$8,578,099	\$9,161,949	66.8	66.8
4 Strengthen and Expand High-Quality Capacity and Systems in the Foster Care System	\$35,586,216	\$36,587,236	\$75,214,611	\$77,948,812	\$110,800,827	\$114,536,048	49.9	49.9
5 Increase Safety, Permanency, and Well-Being for Children and Youth Through Sustaining CPS Transformation and Engaging Community Partners	\$14,416,358	\$15,938,444	\$14,090,766	\$15,578,521	\$28,507,124	\$31,516,965	204.5	218.1
6 Expand and Strengthen Community-Based Prevention and Early Intervention Programs	\$13,526,946	\$13,554,904	\$13,129,454	\$13,154,620	\$26,656,400	\$26,709,524	20.6	20.6
7 Further Improve High Quality Care for Children in Foster and Kinship Care	TBD	TBD	TBD	TBD	TBD	TBD	TBD	TBD
8 Increase Funding to Retain High Performing Workforce	TBD	TBD	TBD	TBD	TBD	TBD	TBD	TBD
TOTAL	\$230,902,433	\$248,189,260	\$267,247,155	\$285,802,414	\$498,149,588	\$533,991,674	1,823.4	1,943.0

Updated Agency Exceptional Items	FY 2018		FY 2019		BIENNIAL TOTAL		FY 2018	FY 2019
	GR/GRD	All Funds	GR/GRD	All Funds	GR/GRD	All Funds	FTEs	FTEs
1 Increase Funding to Meet the Needs of the Growing Number of Vulnerable Children, Adults, and Their Families	\$74,403,821	\$83,043,320	\$84,548,698	\$93,414,277	\$158,952,519	\$176,457,597	98.0	98.0
2 Increase Staff Resources to Achieve Better Outcomes for Vulnerable Children, Adults, and Their Families	\$108,806,210	\$119,412,123	\$111,741,186	\$122,652,156	\$220,547,396	\$242,064,279	1,301.3	1,485.8
3 Enhance CPS Investigation Capacity to Improve Caseworker Decision Making	\$3,553,780	\$3,750,542	\$3,176,344	\$3,353,098	\$6,730,124	\$7,103,640	55.4	55.4
4 Strengthen and Expand High-Quality Capacity and Systems in the Foster Care System	\$11,132,935	\$13,597,298	\$128,323,906	\$178,331,494	\$139,456,841	\$191,928,792	49.9	49.9
5 Increase Safety, Permanency, and Well-Being for Children and Youth Through Sustaining CPS Transformation and Engaging Community Partners	\$19,440,857	\$21,696,749	\$15,039,091	\$16,573,530	\$34,479,948	\$38,270,279	202.7	216.3
6 Expand and Strengthen Community-Based Prevention and Early Intervention Programs	\$13,526,946	\$13,554,904	\$13,129,454	\$13,154,620	\$26,656,400	\$26,709,524	20.6	20.6
7 Further Improve High Quality Care for Children in Foster and Kinship Care	\$144,663,587	\$167,055,555	\$176,610,700	\$208,227,352	\$321,274,287	\$375,282,907	-	-
8 Increase Funding to Retain High Performing Workforce	\$1,043,626	\$1,163,995	\$1,043,626	\$1,163,995	\$2,087,252	\$2,327,990	-	-
TOTAL	\$376,571,762	\$423,274,486	\$533,613,005	\$636,870,522	\$910,184,767	\$1,060,145,008	1,727.9	1,926.0

Summary of Exceptional Item Changes from LAR

Total request increased by \$412.0 million GR and \$526.2 million AF

- Item 1:** Updated for new rates (FCR) and assumed FTE/funding levels in S.B. 1 (new components added)
- Item 2:** Updated with assumed target caseloads and FTEs/funding levels in S.B. 1
- Item 3:** Updated to remove component included in critical needs in 2017
- Item 4:** Updated for new rates (FCR)
- Item 5:** Updated with three new components related to delayed project implementation and federal reporting requirements. Removed one component included in critical needs in 2017.
- Item 6:** No change
- Item 7:** Amounts added for LAR placeholder item
- Item 8:** Amounts added for LAR placeholder item